
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 6, 2020

PIER 1 IMPORTS, INC.

(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction
of incorporation)

001-07832
(Commission File Number)

75-1729843
(IRS Employer
Identification No.)

**100 PIER 1 PLACE
FORT WORTH, TEXAS**
(Address of principal executive offices)

76102
(Zip Code)

Registrant's telephone number, including area code: (817) 252-8000

Not Applicable
(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.001 per share	PIR	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On January 6, 2020, Pier 1 Imports, Inc. (the “Company”) issued a press release announcing the financial results for the Company’s third quarter of fiscal year 2020 (the quarterly period ended November 30, 2019). A copy of this press release is included with this Current Report on Form 8-K as Exhibit 99.1.

The information contained in this Current Report on Form 8-K pursuant to this “Item 2.02 Results of Operations and Financial Condition” is being furnished. The information in this Item 2.02 of Current Report on Form 8-K and on Exhibit 99.1 included herewith shall not be deemed to be filed for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section.

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On January 6, 2020, the board of directors (the “Board”) of the Company resolved to increase the size of the Board from nine to eleven directors and elected Ms. Pamela Corrie and Mr. Steven Panagos to serve as directors, effective immediately.

Ms. Corrie has been named as a member of the Compensation Committee of the Board. Mr. Panagos has been named as a member of the Compensation Committee and Audit Committee of the Board.

Pamela Corrie will serve as a director of the Company. Ms. Corrie served as a consultant to the Board from December 13, 2019 until her appointment to the Board. Ms. Corrie has served as a Managing Director at Carl Marx Advisors since February 2018, a restructuring attorney, and a business leader with over 25 years of experience in complex in-and-out of court restructurings. She has significant experience helping companies facing challenges associated with organizational and capital structures, as well as market changes, to increase profitability. Ms. Corrie recently served as Chief Restructuring Officer of ABC Carpet and Home from June 2017 to May 2019. There she assisted in the business evaluation, refined and implemented a transformative business plan that included the sale of substantial real estate assets, executed on the metamorphosis of the business into a smaller retail footprint, reinvigorated the company’s merchandising plan, and provided recommendations to mitigate risks and maximize value. Previously, Ms. Corrie was the Managing Director/Chief Executive Officer of Epiq Systems, a provider of technology solutions to law firms and financial advisory firms advising distressed companies, from April 2015 to November 2016. There, she was tasked with reinvigorating the corporate restructuring division of the legal services company to facilitate its sale. Prior to her tenure at Epiq, Ms. Corrie was the General Counsel and Chief Legal Advisor to the Risk organization at General Electric Capital Corporation, Americas Division (“GE Capital”) from 2003 to 2015. There she built and managed a team of attorneys providing legal advice on all facets of complex workouts, restructurings, bankruptcies and litigations. Prior to joining GE Capital, Ms. Corrie worked in the corporate restructuring group at the law firm of Weil, Gotshal & Manges LLC from 1986 to 1997. Ms. Corrie’s practice focused on complex restructuring and bankruptcies, in which capacity she represented debtors, large institutional creditors, and creditors’ committees. Ms. Corrie received a Bachelor of Science from Stanford University and a Juris Doctorate degree from the University of California at Los Angeles School of Law. She is a member of the bars of New York, California and Connecticut.

Steven G. Panagos will serve as a director of the Company. Mr. Panagos served as a consultant to the Board from December 13, 2019 until his appointment to the Board. Mr. Panagos has served as a member of the board of trustees of SMTA (NYSE:SMTA) since May 2018 which converted to a liquidating trust on January 1, 2020. Mr. Panagos continues to serve on the board of trustees of the SMTA Liquidating Trust. Mr. Panagos served as Managing Director and Vice Chairman of the Recapitalization & Restructuring Group at Moelis & Company from April 2009 to June 2018, when he retired. Mr. Panagos has a long and distinguished career of leading complex bankruptcies and reorganizations for both companies and their creditors across a broad spectrum of industries. To date, Mr. Panagos has restructured more than \$100 billion worth of debt across more than 80 situations and has provided expert testimony regarding valuation and restructuring matters. Prior to joining Moelis & Company, Mr. Panagos was the National Practice Leader of Kroll Zolfo Cooper’s Corporate Advisory & Restructuring Practice where, among other roles, he served as Interim Chief Executive Officer and Chief Restructuring Officer of Penn Traffic Supermarkets (2003-2004); President and Chief Operating Officer of Krispy Kreme Doughnuts (2005-2006) and Chief Restructuring Officer and member of the special committee of the board of directors of Metromedia Fiber Network (2002-2003). Mr. Panagos received a Bachelor of Science degree in Accounting and Finance from the University of Michigan. He was formerly a certified public accountant.

Ms. Corrie’s and Mr. Panagos’s compensation for service on the Board will be determined by the Board at a later date.

The Company will enter into a standard director indemnity agreement with Ms. Corrie and Mr. Panagos, a form of which was filed with the SEC as Exhibit 10.1 to the Company’s Annual Report on Form 10-K for the fiscal year ended February 26, 2011.

The Company has determined that neither Ms. Corrie nor Mr. Panagos, nor any of their respective immediate family members has or had (nor does any propose to have) a direct or indirect material interest in any transaction in which the Company or any of the Company’s subsidiaries was or is (or is proposed to be) a participant, that would be required to be disclosed under Item 404(a) of Securities and Exchange Commission Regulation S-K. In addition, the Company has determined that there are no family relationships between Ms. Corrie, Mr. Panagos and any current executive officer or director of the Company.

Item 9.01. Financial Statements and Exhibits.

(a) – (c) Not applicable.

(d) Exhibits.

<u>Exhibit No.</u>	<u>Description</u>
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<u>99.1</u>	<u>Press release dated January 6, 2020 announcing the Company's financial results for its third quarter of fiscal year 2020 (the quarterly period ended November 30, 2019).</u>
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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PIER 1 IMPORTS, INC.

Date: January 6, 2020

By: /s/ Robert E. Bostrom
Robert E. Bostrom, Executive Vice President, Chief Legal and
Compliance Officer and Corporate Secretary

Pier 1 Imports, Inc. Reports Third Quarter Fiscal 2020 Financial Results and Provides Business Update

FORT WORTH, Texas--(BUSINESS WIRE)--January 6, 2020--Pier 1 Imports, Inc. (NYSE:PIR) today reported financial results for the third quarter ended November 30, 2019 and provided a business update.

Third Quarter Fiscal 2020 Financial Summary

- Company comparable sales decreased 11.4% compared to the third quarter of fiscal 2019; the Company estimates that the shift of certain holiday selling days, which were included in last year's fiscal third quarter, negatively impacted third quarter fiscal 2020 company comparable sales by approximately 650 basis points. The impact of this timing shift is expected to reverse in the fourth quarter of fiscal 2020;
- Net sales decreased 13.3% to \$358.4 million compared to the third quarter of fiscal 2019;
- Net loss of \$59.0 million, or (\$14.15) per share;
- Impairment charges totaling \$14.1 million which consisted of \$9.2 million for lease right-of-use assets and \$4.9 million for fixed assets;
- Inventory of \$328.9 million, down approximately 15.3% year-over-year; and
- Cash and cash equivalents of \$11.1 million at quarter end, \$189.5 million outstanding under its senior secured term loan, \$50.0 million of borrowings under the Company's FILO tranche, \$96 million of borrowings under its \$350 million revolving credit facility and \$46.5 million in letters of credit outstanding under the Revolving Credit Facility, with \$158.5 million remaining available for cash borrowings, all as of November 30, 2019.

Robert Riesbeck, Pier 1's Chief Executive Officer and Chief Financial Officer, said, "Fiscal third quarter sales and margins remained under pressure as we completed our efforts to clear out non-go-forward merchandise. Looking ahead, we believe that we will deliver improved financial results over time as we realize the benefits of our business transformation and cost-reduction initiatives. To further advance our progress, we are announcing additional actions today that will enable us to move forward with an appropriately sized store footprint and operating structure as an omni-channel retailer, and better position Pier 1 to meet our customers where they shop."

Business Update

In order to better align its business with the current operating environment, Pier 1 intends to reduce its store footprint by up to 450 locations. To reflect the revised store footprint, the Company also plans to close certain distribution centers and reduce its corporate expenses. This includes a reduction in corporate headcount.

In order to maintain the same high standards customers have come to expect and ensure a seamless experience for customers at these locations, the Company is utilizing the services of a third-party liquidator to help manage the store closings.

On January 6, 2020, the Company received consent from its lenders under the Revolving Credit Facility to permit the reduction to the store footprint and related actions.

Mr. Riesbeck added, "Although decisions that impact our associates are never easy, reducing the number of our brick-and-mortar locations is a necessary business decision. We thank our team of hard-working associates for their commitment to Pier 1 and to serving our customers."

Third Quarter Fiscal 2020 Results of Operations

Net sales for the third quarter of fiscal 2020 decreased 13.3% to \$358.4 million, compared to \$413.2 million for the third quarter of fiscal 2019. Company comparable sales decreased 11.4% compared to the year ago period, primarily as a result of lower traffic. In addition, the Company estimates that the shift of certain holiday selling days, which were included in last year's fiscal third quarter, negatively impacted third quarter fiscal 2020 company comparable sales by approximately 650 basis points. The impact of this timing shift is expected to reverse in the fourth quarter of fiscal 2020. The Company operated 942 stores at the end of the third quarter, a decrease of 45 from the third quarter of fiscal 2019.

Gross profit for the third quarter of fiscal 2020 totaled \$110.3 million, or 30.8% of net sales, compared to \$130.5 million, or 31.6% of net sales, for the third quarter of fiscal 2019. The year-over-year decline in gross margin rate primarily reflects increased promotional and clearance activity, as well as 190 basis points deleverage in store occupancy costs due to lower sales.

SG&A expenses for the third quarter of fiscal 2020 were \$151.4 million, or 42.2% of net sales, compared to \$147.0 million, or 35.6% of net sales, for the third quarter of fiscal 2019. The following table details the breakdown of SG&A expenses for the third quarter of fiscal 2020 as compared to the prior year period (in millions).

	13 Weeks Ended			
	November 30, 2019		December 1, 2018	
	Expense	% of Sales	Expense	% of Sales
Compensation for operations	\$ 54.7	15.3%	\$ 61.0	14.8%
Operational expenses	14.7	4.1%	19.8	4.8%
Marketing	25.2	7.0%	35.4	8.6%
Other selling, general and administrative	42.7	11.9%	30.8	7.5%
Impairment	14.1	3.9%	-	0.0%
Total selling, general and administrative	<u>\$ 151.4</u>	<u>42.2%</u>	<u>\$ 147.0</u>	<u>35.6%</u>

Operating loss for the third quarter of fiscal 2020 was \$53.3 million compared to operating loss of \$28.9 million for the prior year period. Net loss for the third quarter of fiscal 2020 totaled \$59.0 million, or (\$14.15) per share, which includes transformation costs of approximately \$10 million, primarily related to professional fees, and a non-cash charge of \$14.1 million related to store impairment. This compares to net loss of \$50.4 million, or (\$12.49) per share a year ago. Per share figures have been adjusted to reflect the Company's 1-for-20 reverse stock split effected on June 20, 2019. EBITDA in the third quarter of fiscal 2020 was (\$41.0) million, which includes the transformation costs and impairment charge referred to above, compared to EBITDA of (\$16.9) million in the third quarter of fiscal 2019. A reconciliation of this non-GAAP measure to GAAP is provided below.

Year-to-Date Results of Operations

Net sales for the 39 weeks ended November 30, 2019 were \$977.3 million, a decrease of 14.3% compared to \$1.140 billion for the same period of fiscal 2019. Company comparable sales for the year-to-date period decreased 12.5% from the prior year, reflecting lower average customer spend, which is primarily attributable to changes in the Company's merchandise mix, as well as decreased store traffic.

Gross profit for the year-to-date period of fiscal 2020 totaled \$239.9 million, or 24.5% of net sales, compared to \$344.1 million, or 30.2% of net sales, for the same period a year ago.

SG&A expenses for the 39 weeks ended November 30, 2019 were \$426.3 million, or 43.6% of net sales, compared to \$428.7 million, or 37.6% of net sales, for the period ended December 1, 2018. The following table details the breakdown of SG&A expenses for fiscal 2020 as compared to last year (in millions).

	39 Weeks Ended			
	November 30, 2019		December 1, 2018	
	Expense	% of Sales	Expense	% of Sales
Compensation for operations	\$ 167.1	17.1%	\$ 176.6	15.5%
Operational expenses	51.4	5.3%	60.2	5.3%
Marketing	64.1	6.6%	95.5	8.4%
Other selling, general and administrative	125.0	12.8%	96.4	8.5%
Impairment	18.7	1.9%	-	0.0%
Total selling, general and administrative	<u>\$ 426.3</u>	<u>43.6%</u>	<u>\$ 428.7</u>	<u>37.6%</u>

For the 39-week period ended November 30, 2019, operating loss was \$222.9 million compared to operating loss of \$122.8 million in the same period a year ago. Net loss for the 39 weeks ended November 30, 2019 totaled \$241.2 million, or (\$58.36) per share, which includes transformation costs of approximately \$36 million, primarily related to professional fees, and a non-cash charge of \$18.7 million related to store impairment. This compares to net loss of \$130.0 million, or (\$32.31) per share, in the year ago period. Per share figures have been adjusted to reflect the Company's 1-for-20 reverse stock split effected on June 20, 2019. EBITDA for the 39-week period was (\$186.1) million in fiscal 2020, which includes the transformation costs and impairment charge referred to above, compared to EBITDA of (\$84.8) million in the same period of fiscal 2019. A reconciliation of this non-GAAP measure to GAAP is provided below.

Balance Sheet and Financial Position

As of November 30, 2019, inventories totaled \$328.9 million compared to \$388.3 million a year ago. At quarter end, the Company had \$11.1 million in cash and cash equivalents, \$189.5 million outstanding under its senior secured term loan, \$50.0 million of borrowings under its FILO tranche, \$96.0 million of borrowings under its \$350 million revolving credit facility and \$46.5 million in letters of credit outstanding under the Revolving Credit Facility, with \$158.5 million remaining available for cash borrowings, all as of November 30, 2019.

Financial Disclosure Advisory

The Company reports its financial results in accordance with U.S. generally accepted accounting principles (“GAAP”). This press release references EBITDA, a non-GAAP financial measure.

The Company believes that EBITDA allows management and investors to understand and compare results in a more consistent manner for the periods presented. EBITDA, as a non-GAAP financial measure, should be considered supplemental and not a substitute for the Company’s results reported in accordance with GAAP for the periods presented.

EBITDA represents earnings before interest, taxes, depreciation and amortization. Management believes EBITDA is a meaningful indicator of the Company’s performance, which provides useful information to investors regarding its financial condition and results of operations. Management uses EBITDA, together with financial measures prepared in accordance with GAAP, to assess the Company’s operating performance, to enhance its understanding of core operating performance and to compare the Company’s operating performance to other retailers. EBITDA should not be considered in isolation or used as an alternative to GAAP financial measures and does not purport to be an alternative to net income (loss) as a measure of operating performance. A reconciliation of net loss to EBITDA is shown below for the periods indicated (in millions).

	13 Weeks Ended				39 Weeks Ended			
	November 30, 2019		December 1, 2018		November 30, 2019		December 1, 2018	
	\$ Amount	% of Sales	\$ Amount	% of Sales	\$ Amount	% of Sales	\$ Amount	% of Sales
Net loss (GAAP)	\$ (59.0)	(16.4)%	\$ (50.4)	(12.2)%	\$ (241.2)	(24.7)%	\$ (130.0)	(11.4)%
Add back:								
Income tax provision (benefit)	0.3	0.1%	17.9	4.3%	3.0	0.3%	(2.3)	(0.2)%
Interest expense, net	5.5	1.5%	3.3	0.8%	15.6	1.6%	9.5	0.8%
Depreciation	12.2	3.4%	12.4	3.0%	36.6	3.7%	38.1	3.4%
EBITDA (non-GAAP)	\$ (41.0)	(11.4)%	\$ (16.9)	(4.1)%	\$ (186.1)	(19.0)%	\$ (84.8)	(7.4)%

Except for historical information contained herein, the statements in this press release or otherwise made by our management in connection with the subject matter of this press release are forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) and involve risks and uncertainties and are subject to change based on various important factors. This press release includes forward-looking statements that are based on management's current estimates or expectations of future events or future results. These statements are not historical in nature and can generally be identified by such words as "believe," "expect," "estimate," "anticipate," "plan," "may," "will," "intend" and similar expressions. Management's expectations and assumptions regarding future results are subject to risks, uncertainties and other factors that could cause actual results to differ materially from the anticipated results or other expectations expressed in the forward-looking statements included in this press release. These risks and uncertainties include, but are not limited to: actions intended to return the Company to profitable growth; fiscal 2020 action plans and expense reduction initiatives intended to reset the Company's gross margin and cost structure, including the potential closure of up to 450 stores; the Company's ability to increase cash flows to support its operating activities and to fund its obligations and working capital needs through the next 12 months; the results of the evaluation of strategic alternatives and the terms, value and timing of any transaction resulting from that process, or the failure of any such transaction to occur; the Company's ability to finalize or fully execute actions that would be probable of mitigating the existence of "substantial doubt" regarding the Company's ability to continue as a going concern within the next year; the Company's ability to obtain necessary consents, waivers and amendments and to avoid defaults under its senior secured credit facilities, including defaults that would result from the Company's auditors qualifying their opinion on the Company's fiscal 2020 financial statements expected to be filed with the SEC; the effectiveness of the Company's marketing campaigns, merchandising and promotional strategies and customer databases; consumer spending patterns; inventory levels and values; the effectiveness of the Company's relationships with, and operations of, its key suppliers; risks related to changes in U.S. policy related to imported merchandise, particularly with regard to the impact of tariffs on goods imported from China and strategies undertaken to mitigate such impact; changes in foreign currency values relative to the U.S. dollar; the Company's ability to retain its senior management team; continued volatility in the price of the Company's common stock; and the Company's ability to execute its business plan to return to compliance with the continued listing criteria of the New York Stock Exchange ("NYSE"), as accepted by the NYSE, its ability to continue to comply with the applicable NYSE listing standards within the available cure period, and risks arising from the potential suspension of trading of the Company's common stock on the NYSE. These and other factors that could cause results to differ materially from those described in the forward-looking statements contained in this press release can be found in the Company's Annual Report on Form 10-K and in other filings with the SEC. Refer to the Company's most recent SEC filings for any updates concerning these and other risks and uncertainties that may affect the Company's operations and performance. Undue reliance should not be placed on forward-looking statements, which are only current as of the date they are made. The Company assumes no obligation to update or revise its forward-looking statements, except as may be required by applicable law.

About Pier 1 Imports, Inc.

Founded with a single store in 1962, Pier 1 Imports is a leading omni-channel retailer of unique home décor and accessories. The Company's products are available through 936 Pier 1 stores in the U.S. and online at pier1.com. For more information or to find the nearest store, please visit pier1.com.

Pier 1 Imports, Inc.

CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands except per share amounts)

(unaudited)

	13 Weeks Ended			
	November 30, 2019	% of Sales	December 1, 2018	% of Sales
Net sales	\$ 358,416	100.0%	\$ 413,232	100.0%
Cost of sales	<u>248,146</u>	<u>69.2%</u>	<u>282,740</u>	<u>68.4%</u>
Gross profit	110,270	30.8%	130,492	31.6%
Selling, general and administrative expenses	151,405	42.2%	147,012	35.6%
Depreciation	<u>12,176</u>	<u>3.4%</u>	<u>12,423</u>	<u>3.0%</u>
Operating loss	(53,311)	(14.8%)	(28,943)	(7.0%)
Nonoperating (income) and expenses:				
Interest, investment income and other	(191)		96	
Interest expense	5,586		3,526	
	<u>5,395</u>	<u>1.5%</u>	<u>3,622</u>	<u>0.9%</u>
Loss before income taxes	(58,706)	(16.3%)	(32,565)	(7.9%)
Income tax provision	<u>250</u>	<u>0.1%</u>	<u>17,876</u>	<u>4.3%</u>
Net loss	<u>\$ (58,956)</u>	<u>(16.4%)</u>	<u>\$ (50,441)</u>	<u>(12.2%)</u>
Loss per share:				
Basic	<u>\$ (14.15)</u>		<u>\$ (12.49)</u>	
Diluted	<u>\$ (14.15)</u>		<u>\$ (12.49)</u>	
Average shares outstanding during period:				
Basic	<u>4,168</u>		<u>4,039</u>	
Diluted	<u>4,168</u>		<u>4,039</u>	

Pier 1 Imports, Inc.

CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands except per share amounts)

(unaudited)

	39 Weeks Ended			
	November 30, 2019	% of Sales	December 1, 2018	% of Sales
Net sales	\$ 977,330	100.0%	\$ 1,140,432	100.0%
Cost of sales	<u>737,402</u>	<u>75.5%</u>	<u>796,295</u>	<u>69.8%</u>
Gross profit	239,928	24.5%	344,137	30.2%
Selling, general and administrative expenses	426,259	43.6%	428,741	37.6%
Depreciation	<u>36,600</u>	<u>3.7%</u>	<u>38,146</u>	<u>3.4%</u>
Operating loss	(222,931)	(22.8%)	(122,750)	(10.8%)
Nonoperating (income) and expenses:				
Interest, investment income and other	(549)		(1,067)	
Interest expense	15,883		10,670	
	<u>15,334</u>	<u>1.6%</u>	<u>9,603</u>	<u>0.8%</u>
Loss before income taxes	(238,265)	(24.4%)	(132,353)	(11.6%)
Income tax provision (benefit)	<u>2,955</u>	<u>0.3%</u>	<u>(2,321)</u>	<u>(0.2%)</u>
Net loss	<u>\$ (241,220)</u>	<u>(24.7%)</u>	<u>\$ (130,032)</u>	<u>(11.4%)</u>
Loss per share:				
Basic	<u>\$ (58.36)</u>		<u>\$ (32.31)</u>	
Diluted	<u>\$ (58.36)</u>		<u>\$ (32.31)</u>	
Average shares outstanding during period:				
Basic	<u>4,133</u>		<u>4,025</u>	
Diluted	<u>4,133</u>		<u>4,025</u>	

Pier 1 Imports, Inc.

CONSOLIDATED BALANCE SHEETS

(in thousands except share amounts)

(unaudited)

	November 30, 2019	March 2, 2019	December 1, 2018
ASSETS			
Current assets:			
Cash and cash equivalents, including temporary investments	\$ 11,077	\$ 54,878	\$ 71,109
of \$2,727, \$49,532 and \$63,330, respectively			
Accounts receivable, net	36,489	21,189	36,283
Inventories	328,916	347,584	388,275
Prepaid expenses and other current assets	50,103	49,876	56,656
Total current assets	426,585	473,527	552,323
Properties and equipment, net of accumulated depreciation			
of \$586,592, \$556,426 and \$551,065, respectively	106,260	149,356	159,705
Operating lease right-of-use assets	588,573	-	-
Other noncurrent assets	28,821	33,407	33,264
	\$ 1,150,239	\$ 656,290	\$ 745,292

LIABILITIES AND SHAREHOLDERS' EQUITY (DEFICIT)

Current liabilities:			
Accounts payable	\$ 144,972	\$ 121,969	\$ 172,744
Gift cards and other deferred revenue	36,709	37,655	44,028
Borrowings under revolving line of credit	96,000	-	-
Accrued income taxes payable	24	302	-
Current portion of long-term debt	2,875	2,000	2,000
Current portion of operating lease liabilities	146,931	-	-
Other accrued liabilities	106,268	107,539	118,236
Total current liabilities	533,779	269,465	337,008
Long-term debt	258,254	245,624	197,011
Long-term operating lease liabilities	487,872	-	-
Other noncurrent liabilities	18,032	51,672	54,087
Shareholders' equity (deficit):			
Common stock, \$0.001 par, 25,000,000 shares authorized, 6,262,000 issued	6	6	6
Paid-in capital	141,875	138,469	149,044
Retained earnings	294,742	534,419	603,220
Cumulative other comprehensive loss	(7,812)	(7,861)	(8,219)
Less -- 1,986,000, 1,981,000 and 2,019,000 common shares in treasury, at cost, respectively	(576,509)	(575,504)	(586,865)
Total shareholders' equity (deficit)	(147,698)	89,529	157,186
	\$ 1,150,239	\$ 656,290	\$ 745,292

Pier 1 Imports, Inc.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)
(unaudited)

39 Weeks Ended
November 30, December 1,
2019 2018

Cash flows from operating activities:

Net loss	\$	(241,220)	\$	(130,032)
Adjustments to reconcile to net cash used in operating activities:				
Depreciation		42,097		44,121
Non-cash operating lease expense		2,665		-
Right-of-use asset impairment		10,629		-
Fixed asset impairment		8,103		-
Stock-based compensation expense		1,847		2,266
Deferred compensation, net		380		2,065
Deferred income taxes		2,337		(1,361)
Other		5,192		1,486
Changes in cash from:				
Inventories		18,681		(41,257)
Prepaid expenses and other assets		(15,342)		(18,210)
Accounts payable and other liabilities		19,051		104,888
Accrued income taxes payable, net of payments		(277)		(2,313)
Net cash used in operating activities		<u>(145,857)</u>		<u>(38,347)</u>

Cash flows from investing activities:

Capital expenditures	(10,060)	(31,466)
Proceeds from disposition of properties	627	1,732
Proceeds from sale of restricted investments	2,985	11,236
Purchase of restricted investments	<u>(804)</u>	<u>(6,605)</u>
Net cash used in investing activities	<u>(7,252)</u>	<u>(25,103)</u>

Cash flows from financing activities:

Stock purchase plan and other, net	554	1,104
Repayments of long-term debt	(1,500)	(1,500)
Borrowings under revolving line of credit	251,000	-
Repayments of borrowings under revolving line of credit	(155,000)	-
Borrowings under company owned life insurance	<u>14,246</u>	<u>-</u>
Net cash provided by (used in) financing activities	<u>109,300</u>	<u>(396)</u>

Effect of exchange rate changes on cash	8	(424)
Change in cash and cash equivalents	(43,801)	(64,270)
Cash and cash equivalents at beginning of period	<u>54,878</u>	<u>135,379</u>
Cash and cash equivalents at end of period	<u>\$ 11,077</u>	<u>\$ 71,109</u>

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